2020 YEAR END REPORT HEALTHCARE & BIO-LIFE SCIENCE REAL ESTATE

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Strategic Alliance Coverage

SO WHERE ARE WE NOW?

REPORTED SIGNS OF DISTRESS RELATED TO COVID-19 IN THE UNITED STATES

CY2020 closed with uncertainties over the future of the COVID-19 Pandemic and its effect on the commercial and healthcare real estate industry. While the development of vaccines offer a promising future, the development, approval and distribution of the vaccines continue to raise concerns among the general population and all real estate sectors.

The first 100 days of the Biden Administration and the reliance on executive orders and votes in Congress must be watched closely to determine how these decisions and actions will impact the industry going forward. Small businesses have struggled to maintain operations

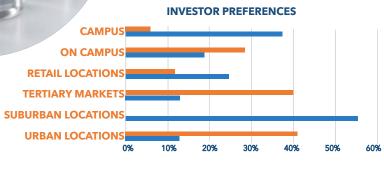
while complying with varying state and municipally mandated COVID protocols, creating a domino effect with vacant spaces as many of these businesses, (especially retail related) have closed permanently. Many are unable to meet their financial obligations to landlords and workers, increasing vacancies and unemployment.

Fundamentals remain stable in the medical office building sector. Although many clinical operations were either reduced or shuttered during the height of the Pandemic, rental collections from the largest medical office building owners were consistent in the high ninety percent range, albeit with some rent deferment and relief. Tenant retention in the most mature portfolios of institutional investors/owners has been reported in the high eighty percent range.

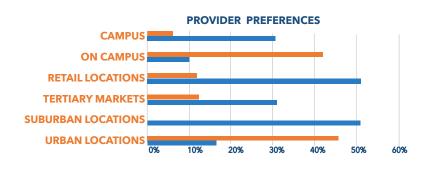


(See graphs on CAP rates on page 6 of this report.)

How is COVID Changing Location Preferences?



Less favorable



Less favorable

Source: Revista

orable 📃 More favorable



Capitol Markets | Acquisition Capitol Markets | Acquisition

19 100th 21 ANNIVERSARY

Business I Real Estate I Facilities Finance I Asset & Risk Management

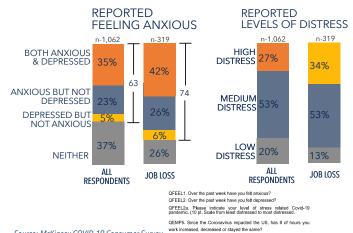
CHANGES & OPPORTUNITIES

Behavioral Health

An emerging opportunity in the healthcare real estate sector is behavioral health. Many of these transactions involve sale-leaseback, allowing owner/operators to invest available funds in expanding operations and developing, with a partner, additional facilities. Shortage of Supply: In 2018, supply was 3.8 million square feet. This increased to 8.1 million square feet in 2019. In 2020, developers were anticipated to deliver 6.4 million square feet with supply still not meeting demand. Many players are actively pursuing this sector: expansion of acute care psychiatric hospitals and units; substance abuse and eating disorder treatment providers; residential, outpatient and adolescent treatment facilities; community mental health centers; and autism treatment center operators. Construction costs in CY2020 held relatively stable at \$403.00 per square foot. While approximately 5.5 million people with behavioral health conditions seek treatment each year in emergency rooms, many of these facilities do not have clinicians with the skills to treat these patients. The stigma of mental health conditions is decreasing, contributing to the demand for specialized behavioral health services and facilities to treat such. This increasing demand has also created an increase in institutional and investment capital evaluating the space such as private equity and venture Specialty healthcare REITs are capital funds. expanding their behavioral health portfolios.

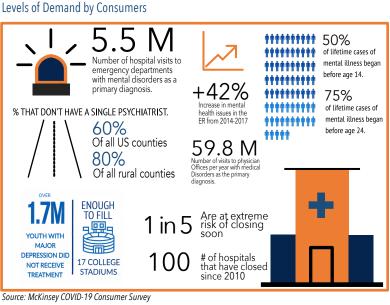
Tele-Health

The rise in tele-health since the onset of the pandemic has created much discussion among healthcare professionals. Even as patients receive tele-health services at home, practitioners will need space for such calls, remote monitoring and diagnostic equipment. Patients will still have the need for office visits to assess conditions requiring more extensive evaluation. Telehealth has the potential to maximize productivity, thus potentially reducing (but not eliminating) the need for significant square footage. We address this more in the next section on redesign and use of medical space.

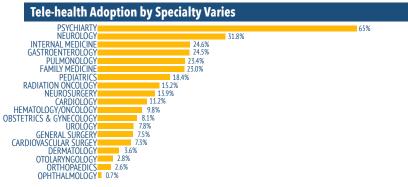


Source: McKinsey COVID-19 Consumer Survey

AVAILABILITY & SHORTAGE



Tele-health Visits Stabilize 52% 46% 36% 85% 29% 20% 20%18% 16% 15% 15% 19% 11% 1/20/2020 9/262020 3/10/2020 6/18/2020 11/152020 Source: The Chartis Group & Kythera Labs



Source: The Chartis Group, Kythera Labs and Revista

RETHINKING DESIGN AND PROCESS FOR BETTER DELIVERY OF SERVICES

Both landlords and architects must address the new climate and responsibilities in which our healthcare professionals find themselves. When considering the changes from the effect of COVID there are two areas of concern: 1) the healthcare provider and their staff and 2) the patient. Designers can create unique amenity spaces that enhance excellence in patient care and promote efficiency and enhance care standards.

Numerous studies conducted by The Harvard School of Public Health and Cornell University have shown that daylighting, air quality and bringing nature and natural forms into a facility not only reduce stress, but also increase productivity.

A 233,973-square-foot multi-specialty ambulatory healthcare center that was developed in The Villages in Central Florida is an example of the newer, bigger and more efficient design. The four story CAHB medical office building provides urgent care services, diagnostic imaging and laboratory services, outpatient pediatric rehabilitation services, and five distinct medical specialty practices. In addition, it offers radiation oncology and outpatient labs; retail services including an audiology center, health and technology education center, pharmacy and coffee shop; outpatient surgery and dermatology. Included are 13 specialist offices with diagnostic and procedural suites. "Having this collection of outpatient services under one roof versus multiple destinations throughout The Villages provides a patientcentered destination of care in which the various services complement each other " commented the owner, The Villages CAHB, LLC. It was designed by Earl Swensson Associates in Nashville.

Nurturing the Nurturer with Spaces that Support, De-stress + Connect

The case for nurturing the nurturer.

Healthcare professions (specifically nursing) are ranked sixth among the most stressful professions. Multiple studies suggest that healthcare professionals are more prone to stress and occupational burnout because they are responsible for human lives. The term "nurture" is commonly used in the alliterative expression "nature versus nurture,"

Inspiring and even "prime real estate" spaces within the building with desirable views offer a reprieve for staff who work tirelessly caring for others. Playful lighting, lounge-style seating, standing height tables/stools and booths can depart from the clinical setting and foster interactions that build trust, a sense of belonging and esteem.

Some of the most successful amenity spaces for healthcare professionals include food amenity spaces, break rooms, connection to outdoors, wellness spaces, staff lounges, and smaller staff nourishment areas close to their working space.

Look for this design to start taking shape in future buildout or retrofits of existing space.

OLD DESIGN



NEW DESIGN



OLD DESIGN



NEW DESIGN



NEW INTERIOR STAFF LOUNGE



NEW EXTERIOR BREAK AREAS FOR HEALTHCARE PROFESSIONALS



SOURCE: Healthcare Design

BIO LIFE SCIENCE- REAL ESATE

According to Real Capital Analytics, COVID-19 has accelerated the structural trends that were already reshaping the commercial property investment landscape. A large portion of the retail sector is now viewed as uninvestable, and parts of the medical office building market are being viewed more cautiously. Investors are therefore looking to deploy capital in other market sectors. The bio/life science niche has seen an influx of capital investment, not only due to COVID-19 but to advancements in technology, data capture and analysis, and a rapidly aging population.

The nature of the industry and on-going research means the sector tends to locate in clusters, often linked to universities. These locations include Boston, San Francisco, Seattle, Austin, Houston, North Carolina and Maryland. According to Real Capital Analytics data, \$9 billion of bio/life sciences property is under construction, with \$2.5 billion in the Boston area, \$1.2 billion in San Diego, and \$1 billion in Austin. One of the emerging markets is Houston, home to the largest medical center in the world. Many bio/life science companies spin out of these major medical and academic research institutions such as Baylor College of Medicine, MD Anderson Hospital, University of Texas Health Science Center and Methodist Hospital. Bio/Life Science developments in the works include TMC3, owned by the Texas Medical Center; The Ion Project developed by Rice University; Hines and 2ML Real Estate; Levit Green; Innovation Tower, developed by Medistar Corp. and Innovation Plaza, developed by Texas A&M University. Even with these projects either existing or in the pipeline, demand is still anticipated to State tax incentives and relatively Source: JLL research, Real Capital Analytics outstrip supply.

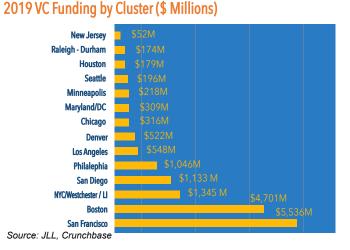
affordable land is expected to create an influx of both foreign and domestic investors. In comparing rents for

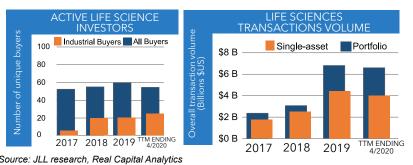
Houston with other bio/life science hubs, 40,000 square feet of lab space rents for the cost of 5,000 to 10,000 square feet in New York City or Boston.

ТМСЗ Houston



| RANK | CLUSTER WEIGHTED | SCORE |
|------|---------------------------------|-------|
| 1 | Greater Boston Area | 89.0 |
| 2 | San Francisco Bay Area | 73.3 |
| 3 | San Diego Metro Area | 57.3 |
| 4 | Maryland | 52.2 |
| 5 | Raleigh-Durham Metro Area | 49.7 |
| 6 | Philadelphia Metro Area | 49.5 |
| 7 | New York Metro Area | 43.7 |
| 8 | Los Angeles/Orange County | 42.5 |
| 9 | Seattle Metro Area | 33.4 |
| 10 | New Jersey | 30.6 |
| 11 | Houston | 29.1 |
| 12 | Denver Metro Area | 28.8 |
| 13 | Chicago Metro Area | 22.3 |
| 14 | Minneapolis-St. Paul Metro Area | 16.3 |

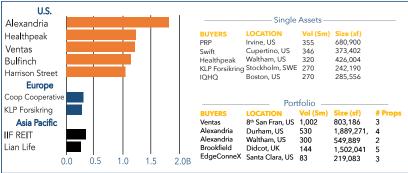




Life Sciences Sector: Top Players and Deals

Top Buyers since Jan 2019

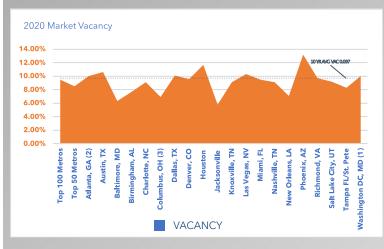
Top Global Deal Jan-Oct 2020

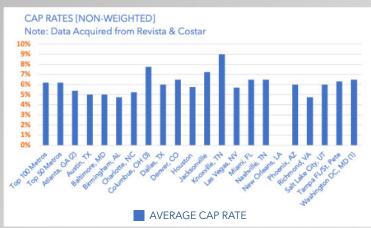




4 Strategic Alliance Coverage | Year End Report | Second Half 2020 | Texas International Consultants, Incorporated | Stealth Realty Advisors, LLC

VACANCY CHARTS, RENTAL RATE AND GROWTH CHARTS, ACTIVE BUYERS





MOB Fundamentals Steady Across Top 50 Metros

| | Total SF | Occupancy Rate TTM % | SF Completed Past 4 Quarters | Absorption SF Past 4 Quarters | Rent NNN Average | YOY Rent Growth SS % | Cont. SF In Progress | Const. SF In progress Vs Inventory (%) |
|----------------|----------|----------------------------|---------------------------------------|-------------------------------------|---------------------|----------------------------|----------------------------|---|
| New York | 72.7M | 93.6 | 1,732,988 | 1,656,760 | \$24.50 | 1.6 | 1.6M | 2.3 |
| Los Angeles | 57.4M | 91.6 | 489,115 | 178,024 | \$34.41 | 1.7 | 1.1M | 2.0 |
| Chicago | 41.5M | 91.4 | 560,911 | 815,968 | \$19.76 | 1.4 | 1.7M | 4.2 |
| Houston | 41.5M | 88.3 | 372,956 | 122,500 | \$21.86 | 1.5 | 1.4M | 3.3 |
| Dallas | 33.3M | 89.1 | 498,294 | 581,403 | \$21.76 | 1.4 | 1.2M | 3.4 |
| Philadelphia | 29.3M | 92.2 | 406,000 | 326,567 | \$20.20 | 1.5 | 0.5M | 1.6 |
| Atlanta | 27.3M | 90.0 | 266,500 | 434,933 | \$20.08 | 2.3 | 1.7M | 6.1 |
| Boston | 26.3M | 93.6 | 620,700 | 604,305 | \$27.66 | 1.5 | 0.7M | 2.5 |
| Washington, DC | 23.1M | 90.0 | 456,954 | 691,867 | \$25.08 | 2.2 | 1.2M | 5.2 |
| Miami | 20.1M | 90.5 | 370,534 | 627,842 | \$23.36 | 2.5 | 1.2M | 5.9 |

Source; Revista

MOB Cap rate yield by trends by quarter in 2020

| | Q1 | Q2 | Q3 | Q4 |
|--------------------|-----|-----|-----|-----|
| 25 th % | 6.8 | 7.1 | 6.9 | 6.9 |
| Median | 6.1 | 6.3 | 6.1 | 5.9 |
| 75 th % | 5.4 | 5.6 | 5.5 | 5.5 |
| Lowest | 3.1 | 4.0 | 4.0 | 4.6 |

Source: Revista



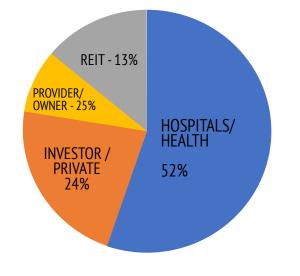
Most Active Markets

| | Annual Volume (Millions) | SQ. FT TTM | Avg. \$/SF | Avg. Cap Rate |
|----------------|-----------------------------|------------|------------|---------------|
| US | \$10,219.2 | 32.2 | \$344 | 6.3 |
| Top 100 | \$8,634.9 | 26.7 | \$352 | 6.2 |
| Top 50 | \$7,023.2 | 21.3 | \$357 | 6.2 |
| Los Angeles | \$767.9 | 1.7 | \$464 | 5.5 |
| Houston | \$358.1 | 0.9 | \$333 | 5.6 |
| Miami | \$344.1 | 1.2 | \$319 | 6.5 |
| Dallas | \$328.3 | 1.0 | \$357 | 6.0 |
| New York | \$302.5 | 0.8 | \$393 | 6.1 |
| Washington, DC | \$300.2 | 0.9 | \$305 | 6.5 |
| Chicago | \$298.0 | 1.1 | \$296 | 6.6 |
| Indianapolis | \$287.6 | 0.7 | \$405 | 5.8 |
| Atlanta | \$212.3 | 0.7 | \$291 | 5.4 |
| Phoenix | \$209.6 | 0.7 | \$389 | 6.0 |
| San Diego | \$207.0 | 0.4 | \$502 | 6.5 |

Source: Revista

VACANCY CHARTS, RENTAL RATE AND GROWTH CHARTS, ACTIVE BUYERS

HOSPITAL SYSTEMS OWN MAJORITY OF MOB SECTOR



Top Construction Market

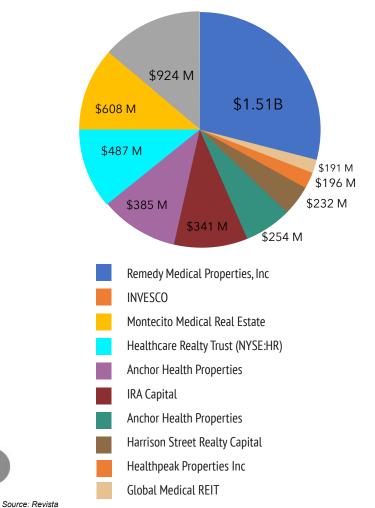
| Properties in Progress | | SF in Progress | SF in progress vs Inventory | SF completed past 12 months | SF started past 12 months |
|---------------------------|-------|----------------|--------------------------------|--------------------------------|------------------------------|
| U | 630 M | 44.3 M | 3.1 M | 20.7 M | 20.9 M |
| Chicago | 12 M | 1.7 M | 4.2 M | 0.6 M | 0.5 M |
| Atlanta | 21 M | 1.7 M | 6.1 M | 0.3 M | 1.0 M |
| New Yorl | 16 M | 1.6 M | 2.3 M | 1.7 M | 0.8 M |
| Houstor | 14 M | 1.4 M | 3.3 M | 0.4 M | 0.9 M |
| San Francisco | 11 M | 1.2 M | 6.2 M | 0.2 M | 0.7 M |
| Washington, DO | 10 M | 1.2 M | 5.2 M | 0.5 M | 0.2 M |
| Phoenix | 14 M | 1.2 M | 6.5 M | 0.3 M | 0.3 M |
| Miam | 16 M | 1.2 M | 5.9 M | 0.4 M | 0.6 M |
| Dalla | 14 M | 1.2 M | 3.4 M | 0.5 M | 0.2 M |
| Los Angeles | 14 M | 1.1 M | 2.0 M | 0.5 M | 0.8 M |



REIT - 13%

Provider Owner - 10%

2020 Most Active Buyers



KEY STRATEGIC ALLIANCE MARKETS

CAPITAL MARKETS / FINANCE

| MARKETS | INVENTORY | VACANCY | VACANCY | UNDER CONSTRUCTION | YOY RENT GROWTH | MARKET | RATE | Cap Rate |
|-----------------------|-------------|---------|---------|-----------------------|-----------------|---------------|-------------|----------|
| | (SF) | (%,SF) | | (SF) | (%) | Lease (\$/SF) | Sale (\$SF) | (%) |
| Top 100 Metros | 981,039,225 | 9.5 | 9.50% | N/A | 1.8 | \$22.57 | \$352.00 | 6.2 |
| Top 50 Metros | 804,487,197 | 8.5 | 8.50% | N/A | 1.8 | \$22.87 | \$357.00 | 6.2 |
| Atlanta, GA (2) | 27,520,717 | 10 | 10.00% | 1,515,463 (2) | 2.3 | \$20.08 | \$290.60 | 5.4 |
| Austin, TX | 6,927,041 | 10.6 | 10.60% | 101,000 | 6.3 | \$25.33 | \$293.00 | 5 |
| Baltimore, MD | 15,024.63 | 6.3 | 6.30% | 895,152 | -1.2 | \$22.90 | \$242.50 | 5 |
| Birmingham, AL | 8,018,460 | 7.7 | 7.70% | 875,000 | 0.03 | \$17.61 | \$240.90 | 4.75 |
| Charlotte, NC | 10,834,264 | 9.1 | 9.10% | 734,508 | 2.7 | \$23.61 | \$371.50 | 5.25 |
| Columbus, OH (3) | 4,456,791 | 6.9 | 6.90% | 0 (3) | 0.04 | \$20.00 | \$295.30 | 7.75 |
| Dallas, TX | 35,277,290 | 10.1 | 10.10% | 1,006,480 | 1.4 | \$21.76 | \$354.50 | 6 |
| Denver, CO | 14,025,053 | 9.6 | 9.60% | 448,051 | 3.7 | \$21.72 | \$300.00 | 6.5 |
| Houston | 41,470,345 | 11.7 | 11.70% | 1,387,016 | 1.5 | \$21.86 | \$319.00 | 5.75 |
| Jacksonville | 8,542,661 | 5.8 | 5.80% | 530,000 | 1.3 | \$20.42 | \$412.65 | 7.25 |
| Knoxville, TN | 4,639,921 | 9.1 | 9.10% | 0(3) | 2.2 | \$21.00 | \$369.00 | 9 |
| Las Vegas, NV | 8,064,852 | 10.3 | 10.30% | 0 (3) | 0.87 | \$19.38 | \$461.00 | 5.7 |
| Miami, FL | 20,057,325 | 9.5 | 9.50% | 872,449 | 2.5 | \$24.00 | \$318.90 | 6.5 |
| Nashville, TN | 10,650,504 | 9.1 | 9.10% | 491,833 | 0.08 | \$20.06 | \$290.30 | 6.5 |
| New Orleans, LA | 4,565,191 | 7.1 | 7.10% | 0 (3) | 1.2 | \$23.24 | \$0.00 | 0 |
| Phoenix, AZ | 21,559,109 | 13.2 | 13.20% | 344,500 | 2.1 | \$21.52 | \$395.00 | 6 |
| Richmond, VA | 7,579,202 | 9.7 | 9.70% | 1,062,000 | 1.2 | \$20.71 | \$288.75 | 4.75 |
| Salt Lake City, UT | 6,525,234 | 9.2 | 9.20% | 205,000 | 1.7 | \$17.29 | \$354.80 | 6 |
| Tampa FL/St. Pete | 12,014,088 | 8.3 | 8.30% | 349,044 | 3.6 | \$20.00 | \$355.00 | 6.3 |
| Washington DC, MD (1) | 23,114,509 | 10 | 10.00% | 1,034,115 | 2.2 | \$25.00 | \$307.40 | 6.5 |

*Data acquired from Revista, CoStar and National Reports

1. Baltimore is excluded

Atlanta has 20 MOB's Under construction
Columbus, OH; New Orleans, LA; Las Vegas, NV & Knoxville, TN have no MOB's under construction

STRUCTURED DEBT AND FINANCE

Lending has remained brisk for the last 6 months of 2020, with low interest rates and cap rates working together to create a surge in transactions. CMBS lenders have returned to the market with low rates in the mid 3s on 30/10 paper, but they are more conservative on dollars. Most securitized deals transact at around a 65% loan to value or a minimum debt yield of 7-8%. Credit tenants are preferred on single tenant transactions. Medical office loans are being done with low spreads and up to full term interest only on non-recourse transactions. There is a big appetite for most medical type facilities in good locations. The most difficult to transact are NNN single tenant assets with non-credit tenants that require non-recourse financing, although there are a few lenders in the market that are willing to fund the right deal at 60-65% leverage. There is continued optimism with lenders in this sector of the business as the medical industry develops new operational procedures to stay open safely during Covid.

For more information contact Angela Kesselman, Managing Director, The Madison Group. angela@madsongroupfunding.com

MONEY RATES AS OF (2/10/2021)

| Prime Rate | 3.25% | 10 YR SWAP | 1.22% |
|---------------|--------|------------|--------------------|
| 1 Month LIBOR | -0.12% | 5 YR TR | -0.46% |
| 6 Month LIBOR | 0.21% | 10 YR TR | • 1.14% |
| 5 YR SWAP | -0.59% | 30 YR TR | • 1.91% |

Source: Fin Facts from Bryan Shaffer, George Smith Partners. Bryan Shaffer, Managing Director, George Smith Partners bshaffer@gspartners.com

OUTLOOK 2021

With 2020 behind us, we are moving rapidly into 2021. Change in motion is the new normal. With these changes we have identified two areas of asset classes which have arisen from the Pandemic and present opportunistic acquisition possibilities. Both are addressed in this report and we are equipped and ready to work closely with investors to review these opportunities. They are Behavioral Health Treatment and Bio Life and Medical Science Facilities.

In research for this medical office report we identified a few key markets of note. They are Austin, Charlotte, Denver and Tampa all exceeding the national average in YOY rental growth. None of the 4 markets were listed in the top ten for buyers but may warrant further examination for 2021, if investors can find the right product available. Austin has a YOY rental growth of 6.3% with a median rate of \$25.00 PSF for lease and \$293.00 PSF on sales. Austin reportedly has just 101,000 SF under construction expected to come online this year with a vacancy rate of 10.6%. Charlotte has a YOY growth rate of 2.7% with a median lease rate of \$23.00 PSF and a sales average of \$371.00. Charlotte has 734,500 SF scheduled for delivery this year with approximately a 9% vacancy rate. Denver has a YOY of 3.7%, a median lease rate of \$22.00 PSF and a sales average of \$300.00 PSF. Denver has just shy of 450,000 SF under construction with a vacancy rate of 9.6%. Tampa has a YOY rate of 3.6% with a median rate \$20.50 PSF and a sales average of \$355.00 PSF. Construction for Tampa is estimated at 349,044 SF with a vacancy rate of 8.3%.

It should also be noted that there were 4 markets reporting no medical office building construction due to be completed in 2021. Those markets are Columbus, OH, 6.9% vacancy, Knoxville, TN, 9.1% vacancy, Las Vegas has a YOY growth rate of .087%, a lease rate of just over \$19.00 and an average sales prices of \$461.00. A vacancy rate of 10.3% is reported for Las Vegas. New Orleans, 7.1% vacancy.

With the new configuration and need for specialty (amenity) space in new construction, investors will be looking for assets to acquire which can easily be adapted to conform to this concept. Ideal properties which may allow for ease of this are existing medical office with large open floor plates as well as retail properties which offer this along with a myriad of options for other amenities close by.

There is always much discussion about CAP rates and where they will end up. We do not see any growth in CAP rates in the foreseeable future. As of this report, they continue to compress with an average for the US of 6.3%; however larger quality assets have yielded rates in the mid to low 5%. We expect this to remain the norm.

Continuation of capital flowing in from the west coast due to sale of assets is being re-deployed to Colorado, Arizona, Utah, Texas and Florida. This will continue to put pressure on an already highly competitive market. This is especially true of 1031 funds chasing NNN single tenant leased medical office competing with well-known industry buyers.

According to ReVista the characteristics of investorowned medical office buildings are: 72% prefer off campus with 67% affiliated with a health system and 74% of them need to be within 2 miles of a hospital. Preference is for the assets to be north of 40,000 SF.

With the strategic coverage and relationships garnered by our partners in key local markets we have a distinct advantage in uncovering quality "off-market" healthcare real estate assets. We continue to be focused on the service and delivery of these opportunities to our clients.

TIMELINE - 100 YEARS



- Since the inception of taking over, Helen utilized over decades of key industry contacts to facilitate transactions on behalf of clients. Some of these relationships became Strategic Alliance Partners & Advisors to TICI and its clients.
- Helen becomes Chairman and CEO.
- Two other companies are brought back and renamed. There are h2B Quantum Holdings, LLC for personal investment and Rosemary Homes, LLC in honor of Pamela to purchase, renovate and resale properties.



in 17 States and continues to grow

family to bring in an experienced Healthcare Real Estate

professional to head up the newly formed Capital Markets - Healthcare.

• Jim Coman, officially joined TICI in the spring and established

another Stealth Realty Advisors office in Charleston, SC.

In addition to Texas and the 17 states we have partners, Jim is licensed in Texas, Georgia and North & South Carolina.

- 1990-2003
- Property management company officially formed and staffed to manage existing assets
- Texas International Consultants, Incorporated is formed.
- Helen steps in as acting CEO during long illness of Pamela & continues to buy and manage income producing assets and subsidiary businesses while continuing her commercial real estate consulting practice with a special emphasis on healthcare real estate.
- Upon the passing of Pamela in late 2010, Helen officially takes over a President/CEO and sells off the side businesses and income producing assets in four cities in two states
- In the Spring, Helen with her husband Jay, change the direction of Mendiola
- investments, Incorporated from a holding company and family office to a third party advisory and consulting business more representative of her career of over 3 decades of commercial & healthcare real estate



Centennial Anniversary!



2021

Business I Real Estate I Facilities Finance I Asset & Risk Management



Capitol Markets I Acquisition Disposition I Tenant Representation

- Stealth Realty Advisors, LLC is formed to handle the acquisition and disposition of property as well as a result of consulting assignments. Capital Markets is a service provided for re-monetization and capitalization of clients properties.
- The TICI Group of Companies is formed.



- Joseph Mendiola returns from WWII & Starts building spec homes and buildings on Land a owned by by family.
- Pamela is actively involved in all of the business
- Construction, design, mortgage & Insurance companies started.
- Custom homes are built in Houston, Friendswood, Pearland, LaPorte & Seabrook areas.
- Small commercial properties constructed for clients





- _ucretia Mendiola, Matriarch of family Started buying raw land north & South of downtown Houston
- Forms Mendiola Properties.
- Continues to buy up land.
- Buys Small homes & comm bldgs. to rent.

- role & ultimately takes over, changes direction of company and forms Mendiola Investments. Sells
 - building, home construction, business. insurance

1965-1990

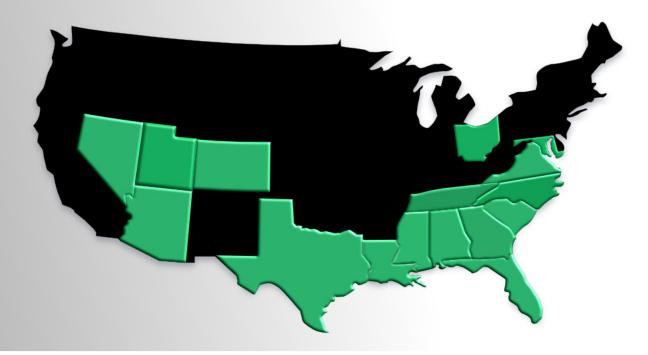
- Invests in additional income properties
- Buys undervalued property & local service businesses, turns them around & sells for a profit.

Pamela Mendiola starts to take larger

company

design, mortgage

Incorporates Mendiola Investments & adds Daughter Helen to board.





Jim Kelley Managing Principal, Champions DFW Commercial Realty



Benjamin Bivens Co-Founder/Principal MedSouth Healthcare Properties MedSouth Healthcare Management



Austin Earhart Senior Advisor Stirling Properties



Dean Hutchinson Senior Analyst National Urgent Care Realty



Larry Walshaw National Director, Healthcare KW Commercial Realty



Craig Pelouze Senior Vice President Commonwealth Commercial



Mike Zelnik Principal National Urgent Care Realty



Rick Egitto Senior Vice President Capital Markets Avison Young



Managing Partner George Smith Partners



Julie Johnson Executive Vice President Colliers International National Healthcare Group



Jaimee Keene Vice President Avison Young



Angela Kesselman Managing Director The Madison Group

CLOSING REMARKS

As I watched Tampa Bay Quarterback Tom Brady win his seventh Super Bowl, I knew I was watching history happen seeing him take one more step towards being the GOAT in football. His discipline, pride, work ethic and desire to continue to push barriers is one to envy.

2021 marks our families' Centennial anniversary in the real estate business. Being the third generation to lead the company, now in the national eye, is no less daunting than leading a championship team. The team assembled within and that surround our organization is nothing short of championship material.

Collectively moving forward, we will continue to have the discipline, pride, work ethic, tools, and talent to stay ahead of and even be a pioneer in our industry.

Having over 20 partners who are the "healthcare real estate leaders" in 17 states and who represent a full complement of services allows us to fully engage our investors and put them first.

We hope you will find some insights within this report which will be of use within your organization. Our team, being led by Jim Coman is close by to engage with you and your team to provide solutions for your healthcare real estate goals.

Let us work together to push barriers and be champions!



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